

Notes from Open Space Topic Convenors

What was your topic or practice?

Healing Healthcare and the Strategic Facilities Building Plan

What were major discussion points?

The Roles of the Board and Senior Leadership

What did you learn?

Prior to the initiation of a project, or even the hiring of an architect or general contractor, the Board and Senior Leadership must come to an understanding regarding the criteria for green-lighting projects. These criteria must be fair, consistently applied, aligned with the institution's mission, and supported by a strong business case. Furthermore, Senior Leadership must come to an understanding about who will make decisions, under what circumstances, and with how much oversight. These agreements and their underlying research must be in place prior to even hiring the architect because of the special nature of decisions in the construction industry, the fact that architects and general contractors have their own agendas, and the potential downside of delayed, deferred, or changed decisions.

Whom should we contact for more information?

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Who helped create this new practice?

Healthcare Construction Associates is a professional partnership of architects, construction managers, healthcare administrators, and strategic planners, who are committed to providing healthcare institutions with the tools necessary to successfully conceive and execute a strategic facilities building plan when it matters most—at the beginning of the journey.